

**Meanwood
Neighbourhood Improvement Action Plan**



2013-14

East & North East Area Support Team

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Identified Priorities

1. **Development and Regeneration of the Beckhill estate**

Ensure effective consultation on the redevelopment of the Beckhill Estate, to ensure community feedback has an impact on the final regeneration plan

Environmental Issues within all the Meanwood seven estates areas

2. Improve the look of the Meanwood "7 Estates" and develop a sense of pride in the area. Continue to improve the environment, addressing in particular fly tipping and waste issues and green space provision in the area is improved and maintained

3. **Community Safety**

Maintain and improve community safety, in particular relating to acquisitive crime and community disorders

4. **Young people and community safety :**

Provide positive activities to engage children and young people in positive activities.

Community Engagement

5. Maximise community engagement within the area through development of a community leadership team (CLT)

Ensure effective engagement and involvement in with vulnerable families within the Meanwood Estates

6. **Employment and training**

NEET Employment opportunities and training: Reduce NEET and persistent Absenteeism rates. Maximise employability and training opportunities for young people aged 16-24 years of age. Include within this looking at whether there is a need to further develop for a localised scheme to support young people with pre-employability skills

Adults

Maximise employment and training opportunities for adults bearing in mind their individual needs, limitations and family commitments

7. Health and Wellbeing maintain the mental and physical health and wellbeing of residents of all ages
Continue the work of the Alcohol awareness project

8. Anti-poverty Strategy

Reduce Incapacity, Lone Parent and JSA claimants in this area. Include a range of support and guidance on benefits, to ensure the people are fully aware and prepared for the changes the welfare reform brings. Ensure people have the right access to full benefits and aim gain support to reduce dependency. Address employability in the Meanwood area and promote job opportunities, training and building confidence. Reduce the number of households in work benefits.

- Assess and address poverty issues of working and non-working families and single people of all ages within the Meanwood
- Ensure provision for digital inclusion within these objectives
- Debt and loan sharks-work with partners to address issues arising from debt and loan sharking

Action Plan

1 Regeneration Ensure effective consultation on the redevelopment of the Beck hill Estate, to ensure community feedback has an impact on the final regeneration plan

2 Environmental Issues within all the Meanwood seven estates areas

Improve the look of the Meanwood "7 Estates" and develop a sense of pride in the area. Continue to improve the environment, addressing in particular fly tipping and waste issues and green space provision in the area is improved and maintained

Contributing Work stream / Action	Timescale	RAG	Lead Organisation	Progress, Outcomes and Measures
Reduce waste deposition issues in Meanwood				
Monitor Grime hotspots through ward tasking to monitor hotspot areas.	On-going	A	6 weekly meetings per annum	This is in progress and monitored regularly by LCC AMT and Partners
Ensure that Environmental and waste issues are considered in the planning for the regeneration on the Beckhills estates	November 2013- On going(long term project lasting up to three years)	A	Regeneration	This is in progress. Initial meetings have taken place with regeneration and the locality team and they are feeding into the regeneration plan. The outcomes will be measured by the final plan of regeneration with evidence of input
Monitor condition of streets in priority areas and ensure regular contact with LCC Street scene to tackle issues	On-going through CLT and BIG	A	ENE AMT	This is on-going and progress is being made. The outcomes are monitored and demonstrated by the Improvements in Street scene NI 195 ratings
Monitor litter picking and tree cutting on Beckhill estate	On-going	A	LCC AMT	On-going but situation improving here.

Monitor as still fly tipping in area, to be targeted by ENEHL and LCC EAT	May 2013 on-going	A	ENEHL / LCC EAT	On-going
Advertise the results of successful enforcement actions in the Meanwood area through flyers and leaflets.	On-going	A	LCC EAT / LCC AMT	Complete and on going
Work to integrate Leeds Fed land into the curtilage of a property to remove an identified tipping site in alley way near Stonegate Gardens	Initially stalled but started in November 2013	A	Leeds Fed	In progress with Leeds federated, funding being sought for suitable fencing
Improvement to former playground site to the rear of terraces on Beckhill Approach identified fly tipping spot. Progress to agree proposal to landscape and remove this space to improve the area.	On-going	A	ENEHL	Progressing: Funding approved and on-going from ENE Area Panel, to be delivered by Groundwork
<p>Ensure effective consultation on the redevelopment of the Beck hill Estate, to ensure community feedback has an impact on the final regeneration plan. This includes ensuring:</p> <ul style="list-style-type: none"> • Feedback/Engagement to the plan from: • Community members/Local Residents • Young People and the youth service statutory and voluntary • Housing • Locality Team to take account of Environmental issues • West Yorkshire police and Community Safety 	<p>October 2013 – o-going</p> <p>Initial consultation –Oct - December 2013 with partners; community consultation from February 2014 -</p>	A	LCC Regeneration; Young people's services; Councillors; CLTS; Local residents; Housing Leeds; Housing associations.	In progress. A consultation plan is being developed and will commence from February 2014. Two days of action are taking place between February and March with partner agencies to kick off this consultation. Outcomes of consultation will be shown attendance the final regeneration plan

3. Community Safety

Maintain and improve community safety, in particular relating to acquisitive crime and community disorders

4. Young people and community safety and community Engagement

Provide positive activities to engage children and young people in positive activities

Contributing Work stream / Action	Timescale	RAG		
Continue to improve the Community safety aspects, in particular relating to acquisitive crimes and community disorders				
Develop targeted action plan for nominal and operate with local partners to take enforcement action	on-going	A	LCC ; Young people’s services; Councillors; CLTS; Local residents; Housing Leeds; Housing associations	In progress reviewed at tasking meetings. Outcomes shown by Levels of ASB recorded; evidence of improvements;
Review provision of services and activities for children and young people in the area. Undertake this by holding seminar for youth work providers in the area	October2013	A	Voluntary and Statutory youth services and Children’s Services	New timetable of events and priorities set.
Link peripheral nominal to local youth activity being developed through the Youth Activities section	On-going via tasking	A	Voluntary and Statutory youth services and Children’s Services	In progress: new timetable of events and priorities set

Action plan for ASB Nominal mirrored on CA approach developed and being implemented for Stone gate estate.	On-going outreach project now up and running in Stone gates via Youth Service Jan 2014	A	LCC ; Young people's services; Councillors; CLTS; Local residents; Housing Leeds; Housing associations	ASB levels; feedback from partners.
Incorporate new partners into the ASB Meetings for the ward to develop this into a "Guidance, Challenge and Support (GCS)" meeting rather than just punitive action and to make sure that activities of support and more punitive responses are complimentary	On-going from September 2013 – membership reviewed again December 2013	A	LCC ; Young people's services; Councillors; CLTS; Local residents; Housing Leeds; Housing associations	Attendance at meeting; outcomes achieved
Reduce acquisitive crime				
Target perpetrators of acquisitive crime for ASB initiatives to deter offending including work with tenancy enforcement and ASB ward group as appropriate	On-going	A	Probation; Families first; youth services; housing offices/associations.	In progress Crime/ASB levels
Run operations to identified hot spots to target victims and potential victims, raise awareness and provide target hardening where possible	On-going	A	LCC ; Young people's services; Councillors; CLTS; Local residents; Housing Leeds; Housing associations	In progress operations and their actions taken – on-going
Monitor the statistics regarding Acquisitive Crime through Neighbourhood tasking	On-going	A	West Yorkshire police/community safety officer	Stats results

Funding agreed to continue and expand the Burglary Reduction Initiative in this area £50K	On-going	A	WYP/Community Safety Officer	On-going
Incorporate new partners into the ASB Meetings for the ward to develop this into a "Guidance, Challenge and Support (GCS)" meeting rather than just punitive action and to make sure that activities of support and more punitive responses are complimentary	Under review new meeting/reporting structures to commence Jan/Feb 2014	A	Voluntary and stat partners from housing ASB; Environmental; youth service; Children's Services.	Attendance levels and outcomes
<u>Improve public confidence</u>				
Gating projects and improvements to streetscape will have positive impact over public confidence as outlined in sections above.	On-going	A	Voluntary and stat partners from housing ASB; Environmental; youth service; Children's Services; Police	In progress and on-going
Improved information about activities and communication with local partners through operations	On-going	A	Via Tasking with housing and other associated agencies.	In progress tasking every six weeks.
Develop an Anti-loan shark process in the Meanwood area, training for front line staff and developing a no cold calling zone in the area	In motion	G	Via Meanwood Seven Estates	In progress - monitoring of loan shark reduction
<u>Young People: Increase</u>				

<u>the activities on offer for young people in Meanwood</u>				
Review the provision and accommodation at Beck hill house. Look at the feasibility of setting up a hub for the local community. Evaluate and consult on what services are required by community members. Negotiate with ENE about redecorating and restructuring Beckhill house, and drawing up service level agreement.	Development of hub in progress via employment and skills meetings for Chapeltown and Meanwood	A	Via CLT;Partner agencies; through employment and skills work	In progress, this will link to the wider consultation on regeneration. To be measured by the result of consultation and action taken following this.
Youth Services to act as lead partner in ensuring that cross ward activities are still available for all young people	December 2013 – New programme commences January 2014	A	Statutory and Voluntary Youth Service.	In progress. To be monitored by attendance at sessions and feedback from young people
Target activities between WYP and Youth Services to target individuals at risk of taking part in ASB with other activities	On-going	A	Youth service and voluntary sector partners	In progress activities provided and their success
Continue to develop sessions through Interact Churches project at Steinbeck Church, working with young people from a wide age range to improve confidence through	On-going – resources at Monday night session increased from December 2013	A		In progress. Youth Service has put in an extra resource to these sessions. The monitoring is done via Attendance at sessions and feedback from partners and young

activities				people. To date up to 60 young people a week attend.
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5. Increasing community engagement, volunteering and involvement in with vulnerable families in Meanwood

Contributing Work stream / Action	Timescale	RAG	Lead Organisation	Progress, Outcomes and Measures
Engage effectively with Meanwood community				
Initiating a Network for the Meanwood area – informal engagement methods	Commence Sept 2012 - on-going	A	ENEHL Partnerships Team	In progress. Drop in session at community café being started every other Thursday; CLT developing.
Set up Meanwood CLT and commence role within the area and recruit new members	Commenced Sep 2013 and on going	A	LCC AST	First meeting Sep 24; next meeting 27 th January.
Work with ENEHL Area Panel identifying projects and funding opportunities within Meanwood	On-going	A	Housing Leeds Partnerships Team	In progress: meeting held with community engagement officer covering chapel Allerton and Moortown wards.
Strengthen walkabouts with residents in Meanwood area and start identifying lead individuals within community to act as local champions	Commence Aug 2012 and on-going	A	Partnerships Team	In progress. Two walk about completed one on Beckhills and one on Stonegates in last two months. Two days of action planned for February and March 2014
Working to re-launch the Potternewton TRA group and to improve membership and attendance at meetings	Summer 2012 - on-going	A	Housing Leeds Partnerships Team	Initial meeting with community engagement officer held to develop.
Awaiting the distribution of the Families First data set and then to target through cluster and GCS meetings	Sept 2012 – onwards	A	Networks	Monitored as part of data set.
Look at new strategy for community engagement linking in with changes to LCC and structure and introduction of Community Councils	Jan 2014 onwards	A	All partners and community take lead from area management team	On-going

6&8 Maximise Employability for young people Reduction of NEETS and link to work on anti-poverty strategy.

- Adults
- Young people
- Focus on Adults working as well as those unemployed, including tacking families working but still in poverty.

Contributing Work stream / Action	RAG	Timescale	Lead Organisations	Progress, Outcomes and Measures
New Actions and Activities 2013-2104				
Maximise Employment opportunities in Meanwood Seven Estates area and address pre-employability skills issues in the local area				
Hold a series of partnership events to maximise employability and training for 16-24 years olds in the Cluster area(events covering the CHESS and NETWORKS AREAS	A	October 2013 – April 2015	LCC area management; IGEN; Children’s services; youth service stat and voluntary sector third sector	First meeting occurred and action plan in development. Next meeting January 27 th
Increase the number of people in work, accessing support with this and accessing training/ apprenticeships aged 16-24 years of age and reduce NEETS	A		LCC area management; IGEN; Children’s services; youth service stat and voluntary sector third sector	On-going
<p>Communication of support/services available Up to date and accessible information on employment and training support services available</p> <ul style="list-style-type: none"> • Leeds Pathways website to be updated to include a link to each area. This needs to include LG’s mapping information. Clear communication required on who is doing what	A		IGEN; Children’s services; youth service stat and voluntary sector third sector	Feedback from partners and uptake –on-going
<p>NEET tracking issues</p> NEET CALL CENTRE RING ROUND. Has worked well (This is a common (script offering real live vacancies/opportunities. Can more	A		Statutory and Voluntary Sector partners	In progress NEET levels – on-going

<p>partners support this.</p> <p>How do we know who we are not engaging with?</p>				
<p>NEET tracking issues</p> <p>NEET CALL CENTRE RING ROUND. Has worked well (This is a common (script offering real live vacancies/opportunities. Can more partners support this?</p> <p>How do we know who we are not engaging with</p>	A		IGEN; Children's services; youth service stat and voluntary sector third sector	NEET levels – on-going
<p>Mental health/vulnerability issues</p> <p>Significant increase in mental health issues, health support service/ensure clear links presenting themselves in Schools</p>	A		IGEN; Children's services; youth service stat and voluntary sector third sector	Feedback from partners; customers
<p>Mentoring expand mentoring service</p> <ul style="list-style-type: none"> • The Set for success mentoring project has been very successful this needs expanding further. Its currently funded through the youth contract but we need to look at expanding it further • Need Sustained Engagement. • YP need a long term PA and mentor, the two roles are not interchangeable. • Look at using students from university as mentors, especially if they have been through the experience and through the system. 	A		IGEN; Children's services; youth service stat and voluntary sector third sector	Progress to be discussed further at next partnership meeting end of January.

<p>City Wide initiatives and funding there is a need to utilise the new Head Start funding through the Leeds Region (£1.2million for Leeds) to maximum effect for 18-24 year olds.(for 18-24 year olds who have been with JC for 6-9 months before they mandated to the work programme</p>	A		IGEN; Children's services; youth service stat and voluntary sector third sector	In progress take up of funding; initiatives developed
<ol style="list-style-type: none"> 1. Apprenticeships Issues Increase marketing and access to apprenticeships for 18-24 year olds 2. Apprenticeship hub doing well on employer engagement front but struggling to recruit 18-24 year old learners. 3. BIG apprenticeship event taken place in Pudsey need to work with NICK to market this within ENE 4. Apprenticeships need to be marketed to parents as a positive option 	A		IGEN; Children's services; youth service stat and voluntary sector third sector	In progress: monitor by take up of apprentices
<p>CRB/Convictions/Barriers Need Earlier DPS checks before young people move forward with applications to colleges .Leeds city College can support more appropriate from potential learners with convictions by referring them to appropriate</p>	A		IGEN; Children's services; youth service stat and voluntary sector third sector	In progress monitor by feedback from partners and customers
<p>Gain Feedback from young people: Need to get feedback from young people about what jobs they want and what jobs they don't want. Need to present young people with what their realistic options are</p>	A		IGEN; Children's services; youth service stat and voluntary sector third sector	In progress consultation results and their impact

Contributing Work stream / Action	Timescale	RAG	Lead Organisation	Progress, outcomes and measures
Develop initiatives through the Meanwood Seven Estates group to improve school attendance				
On-going initiatives				

Schools to identify those people who suffer from poor attendance and target through internal structures, attendance team and also through challenge and support group.	on-going	A	Children's Services / ENE AMT	Ingoing. Significantly improving links between school behaviour, out of school behaviour and resolution of family issues.
Partners to inform and information share with schools about pupils who are creating ASB in their locality. It has been identified that many of these have attendance issues and partners can resolve these.	on-going	A	Children's Services / ENE AMT	On-going and very successful.
Link in attendance with Challenge and Support, utilise local services to intervene in certain situations to reduce numbers.	On-going	A	LCC AMT	On-going Attendance linked to Guidance, Challenge and Support
NEET Sweep to take place on all those identified as NEET or where status is Not Known have been contacted and visited at their homes and status updates taken place and advertising of Connexions Service taken place	On-going	A	IGEN	On-going all visited. To be repeated with local agency support.
Connexions to start a weekly session at the Beckhill House linking in with schools and Leeds Youth Services	On-going	A	IGEN / Connexions / Children's Services	In place and on-going. Proving very successful and linking in with local agencies to refer young people (and families) down to. On-going and proving successful.
IGEN in place on Challenge and Support group and referrals being made to them for NEET young people engaged in anti-social activity.	On-going	A	IGEN / LCC AMT / Children's Services	In place and working effectively, referrals continually being submitted.
Develop job Shop at Carr Manor School	December 2013 -	A	IGEN/Children's Services	In progress aim: to get students job ready before school and provide service for adults as well.

7. Maintain and improve wellbeing in middle aged and older adults

Contributing Work stream / Action	Timescale	RAG	Lead Organisation	Progress, outcomes and measures
<u>Cancer Mortality Issues</u>				
Promote the smoke free homes initiative in the Meanwood Area. All to have literature regarding smoke free homes in centres and actively promote to customers	Feb 2011 on-going	A	Public Health - LCC, Children's Centres, Primary School, ENEHL	In progress, monitoring by stats on health and smoking
Promote local smoke cessation services, To identify and promote the services through existing frontline staff in Meanwood for them to promote to their customers	Feb 2011 on-going	A	Public Health – LCC / All partners	In progress, monitoring by stats on attendance at these sessions
<u>Promote healthy lifestyles</u>				
Public Health, LCC commission Zest to deliver specific Health and well-being / healthy living activity in the Meanwood area which includes: <ul style="list-style-type: none"> Local level Cook for life courses Local level physical activity sessions Signposting and referral through to services Work around emotional health and well-being and broader determinants of health	March 2013	G	Zest	Complete and on-going attendance at activities and increase in health and wellbeing in the area
Develop programme of work to tackle alcohol and its impacts locally	Sept 2013 – on-going	A	Public Health, LCC	In progress: level of alcoholism in the area
Increase capacity , skills and confidence of frontline workers to support members of the community to make healthy lifestyle choices: <ul style="list-style-type: none"> Support professionals working in the Meanwood area to attend 'Health is Everyone's Business training 	Oct 2013		Public Health, LCC	Attendance on the course and improvement in health of individuals
Take a targeted approach to engaging local families whose	Jul – Aug 2013	G	Zest / Extended	Complete. Look at developing

children are eligible for Free School Meals in summer holiday healthy living activities			Services	similar initiative this year
Carry out mapping exercise of local mental health support available	January 2014	A	Mental health partners, voluntary and stat sector	To be progressed in next health awareness meeting
Maintain and improve the alcohol work project (£600) and the mental and physical health and wellbeing of residents of all ages	September to December 2013			Complete and on-going
Build capacity of Third Sector to deliver a Know It, Check It, Treat It lung health event in Meanwood	October 2013	G	Zest/Public Health	Complete, and successful. Look at doing another similar initiative.

Financial Inclusion

Third sector organisation, Feel Good Factor (FGF), commissioned by Public Health and Area Committee to develop a programme of work to engage and support most vulnerable residents in ENE Leeds around the Welfare Reforms.	Present -March 2014	G	FGF	On-going and in progress
Develop and distribute East area Financial Inclusion signposting leaflet	Sept 2013	G	Public Health, LCC / FGF	Completed monitoring on-going
Illegal money lending clip developed for use on Life channels in GP practices in the area. To disseminate CD / link more widely	By Dec 2013	G	Public Health, LCC	Completed monitoring, on-going

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Increase capacity of frontline staff to support their communities around financial inclusion: <ul style="list-style-type: none"> Develop money budgeting resource and develop 		By Dec 2013	Public Health, LCC / Employment and skills, LCC	

<ul style="list-style-type: none"> • Deliver launch event / training workshop • Make available small grants to support the delivery of these sessions in priority communities in East Leeds 				
Develop and distribute East area Financial Inclusion signposting leaflet	G	Sept 2013	Complete Public Health, LCC / FGF	
Illegal money lending clip developed for use on Life channels in GP practices in the area. To disseminate CD / link more widely	G	By Dec 2013	Complete Public Health, LCC	